

ANNEX XI

REGISTRATION LETTER

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INTERNATIONAL TENDER No 01/2019

CONCESSION TO PROVIDE PUBLIC SERVICES FOR OPERATION, MAINTENANCE AND MAKING OF INVESTMENTS REQUIRED FOR EXPLOITATION OF THE HIGHWAY SYSTEM CALLED THE PIRACICABA-PANORAMA LOT

Dear Sirs,

By the present power of attorney, [BIDDER], [QUALIFICATION], hereinafter referred to as "BIDDER", appoints and constitutes its very attorneys:

Mr(s).[NAME], [QUALIFICATION]

Mr(s).[NAME], [QUALIFICATION]

Accrediting them to [jointly and / or in isolation], perform all necessary acts during the bidding process described in International Bidding Notice [•], including to:

- a) Represent the BIDDER in the public bidding sessions and in all other acts of the bidding process;
- b) lodge appeals and waive the right to lodge appeals;
- c) Represent the BIDDER in the defense of its interests in the administrative sphere during the bidding process; and
- d) Sign, bid, clarify, satisfy requirements, adjust conditions, receive notifications and subpoenas, agree and disagree with acts and decisions of the Bidding Committee.

Upon and with this registry, the [BIDDER] knows that its representatives will be responsible for its full representation under the International Bidding, having the necessary and enough powers to represent it during the whole bidding procedure.

[PLACE], [DATE]

[BIDDER]

Legal Representative

RG No. [•] CPF/MF No. [•]